## Europa Cinemas Audience Development & Innovation Lab

# REFLECT, CREATE, ADAPT & CONNECT:

## **DIY WAYS TO RENEW YOUR AUDIENCES & VENUE**

# BOLOGNA – SATURDAY 24<sup>TH</sup> TO WEDNESDAY 28<sup>TH</sup> JUNE 2023

The lab is directed by **Madeleine Probst** (Executive Producer, Watershed, UK) and **Bob van der Meer** (General Manager, Filmhallen-The Movies-FilmKoepel, Netherlands).

Venue: Cineteca di Bologna, Sala Cervi – Via Riva di Reno 72

## SATURDAY 24<sup>TH</sup> JUNE 2023- Day 1 Opening

# 2:30pm

Meeting in the entrance hall of the Zanhotel Europa & Palace Hotel (walk together to Sala Cervi)

3:00–3:15pm WELCOME WORDS Fatima Djoumer (CEO, Europa Cinemas) Gian Luca Farinelli (CEO, Cineteca di Bologna)

3:15-3:30pm

# INTRODUCTION & LAB PURPOSE AND VALUES

Madeleine Probst & Bob Van Der Meer, Lab Leaders

Züleyha Azman, Lab Social media and Blog Coordinator (Marketing Director, Kino Rotterdam, Netherlands)

Mathilde Narros & Nicolas Edmery (Europa Cinemas)

## 3:30-5:00pm

# GETTING TO KNOW EACH OTHER

Each participant states their name, cinema and city and shares in one sentence a positive take away (if any) and the biggest challenge for the future

## 6:45pm

Meeting in the entrance hall of the **Zanhotel Europa & Palace Hotel** (walk together to the welcoming dinner)

# 7:15pm

WELCOME DINNER (Ristorante Da Cesari, Via de' Carbonesi 8, Bologna)

## 9:00pm

Departure from the restaurant to Piazza Maggiore

# 9:45pm

# **OPENING SCREENING OF IL CINEMA RITROVATO:**

SPELLBOUND by Alfred Hitchcock (1948, 111min)

Venue: Piazza Maggiore

Please note that there are reserved seats for the Lab participants arriving by 9.15pm.

#### SUNDAY 25 JUNE 2023 – DAY 2 - MARKETING & COMMUNICATION STRATEGIES

#### 9:00am

Meeting in the entrance halls of the Zanhotel Europa & Palace Hotel (walk together to Sala Cervi)

9:30–9:35am INTRODUCTION TO DAY TOPICS & TASKS Madeleine Probst & Bob Van Der Meer, Lab Leaders

9:35–10:00am + Q&A Price Price

10:00–10:45am PRESENTATIONS & SURGERY SLOT Julien Staartjes (FilmHallen, Netherlands) "Getting to know your audience: Customer data as a driver for success" Anne-Laure Louvet (Galeries, Belgium) "Creating and sharing to build audience loyalty" Milan Simanek (Kino Art, Czech Republic) "How Not to Get Crashed by Bad Reviews and Accept That Not Everyone Is Going to Love You"

10h45-11:00am DEBRIEF OF THE SESSION & DISCUSSION

11:00–11:15am COFFEE BREAK

11:15–11:40am + Q&A ▷/ REACHING OUT TO NEW AUDIENCES – SUBSCRIPTION MODELS, MEMBERSHIPS AND VOD (PART 2) Marvin Wiechert (Marketing Manager, MUBI)

11:40am–12:15pm MINI WORKSHOP: LAUNCH OF AN AUDIENCE BUILDING INITIATIVE

12:15pm–1:00pm DEBRIEF OF THE MINI WORKSHOP

1:00-2:30pm BUFFET LUNCH next to Sala Cervi

# 2:30–3:00pm Participation 2:30–3:300 Participation 2:30–3:00 Participation 2:30–3:300 Part

# PRESENTATIONS & SURGERY SLOT

Züleyha Azman (Kino Rotterdam; Netherlands) – "Creative marketing for special programming" Laurent Callonnec (Cinéma L'Ecran, France)

Marlena Gabryzsewska (Stowarzyszenie Kin Studyjnych, Poland) "On-line screenings after pandemic – support or threats for on-site Cinema?"

Cineteca Young - "From teenager to teenager. Finest cinema offered to the Youth"

#### 3:00-3:30pm

SHARING OF BEST PRACTICE AND CHALLENGES TO DIVERSIFY AUDIENCES (Mini Workshop)

# 3:30–4:00pm DEBRIEF SESSION: WHAT ARE YOU GOING TO TAKE BACK FROM TODAY'S SESSIONS?

4:30-5:00pm VISIT CINEMA MODERNISSIMO

#### MONDAY 26 JUNE 2023 – DAY 3 – PROGRAMMING, CURATION & EVENTIZATION

#### 9:00am

Meeting in the entrance hall of the Zanhotel Europa & Palace Hotel (walk together to Sala Cervi)

9:30–9:35am INTRODUCTION TO DAY TOPICS & TASKS Madeleine Probst & Bob Van Der Meer, Lab Leaders

9:35–10:00am P:35–10:00am CURATORSHIP AND DISCOVERY: THE ROLE OF FILMS OF THE PAST IN THE FUTURE OF CINEMA Vincent Paul-Boncour (Director, Carlotta Films, France) Vejune Dudeniene (Skalvijos Kino Centras, Lithuania) "In the Mood for Cinema: Skalvija Cinema Center." Valentina Masper (Lo schermo bianco, Italy)

#### 10:00-10:45am

MINI WORKSHOP: ORGANIZING AN EVENT AROUND THE FILM SPELLBOUND by Alfred Hitchcock

10:45–11:00am COFFEE BREAK

11:00-11:45am DEBRIEF OF MINI WORKSHOP

## 11:45–12:15pm

GETTING A BALANCE BETWEEN REGULAR VERSUS NICHE / EVENT BASED PROGRAMMING Franco Savelli (Cinemaincentro, Italy) "Finalmente è giovedi - Trying to make the positive effects of events last" Baris Azman (Kino Rotterdam, Netherlands) "Film Trailers for Cinematic Programming" Zlatko Vidackovic (Metropolis, Croatia) "Attracting audiences from 4 different worlds - Kino Metropolis Zagreb case study" Eva van Hessche (Cinema Storck, Belgium) Creating added value with the focus on 'experiencing film together'

12:15-1:00pm DEBRIEF OF THE SESSION & DISCUSSION

#### 1:00-2:30pm

LUNCH (Venue: Ristorante da Bertino, via Lame 55, Bologna)

# **COLLABORATION & INNOVATION**

2:30-3:00pm 🍡

COLLABORATE TO INNOVATE SESSION (LOCAL, NATIONAL AND INTERNATIONAL LEVEL) Martin Kitzberger (Kinoabo, Austria) "Nonstop Kinoabo" Oskar Kobar (Tartu Elektriteater, Estonia) "A year of New collective innovate software for small-size cinemas" Silvia Ortolani (Cinema Solaris, Pesaro) "Move the movie"

3:00-3:45pm COLLABORATE TO INNOVATE MINI WORKSHOP: ORGANIZING A PROJECT

3:45-4:30pm DEBRIEF OF MINI WORKSHOP

WRAP UP OF THE DAY & Task for Monday evening



#### TUESDAY 27 JUNE 2023 - DAY 4 - SUSTAINABILITY, ACCESS AND INCLUSION

#### 9:00am

Meeting in the entrance hall of the Zanhotel Europa & Palace Hotel

9:30–9:35am INTRODUCTION TO DAY TOPICS & TASKS Madeleine Probst & Bob Van Der Meer, Lab Leaders

9:35 - 10:00am PREPARING THE RETURN STRATEGY

10:00am-11:00am 🕑

THE ROLE OF INCLUSION AND SUSTAINABILITY IN BUILDING AUDIENCE LOYALTY Bob van der Meer (Filmhallen-The Movies-FilmKoepel, Netherlands) "Customer expectations versus the reality of restoring a century old cinema" Hedvika Maternova (Bio Oko, Czech Republic) "Bio Oko - the Living Room Where We Meet" Steph Read (Watershed, United Kingdom) - "Crossing the Threshold: From the social space to the cinema" Sophia Zagloul (Admiral Kino, Austria) "Engaging Places – Fresh Ideas for Historical Spaces"

11:00–11:15am COFFEE BREAK SALA CERVI

11:15am-12:00pm CINEMA SPACES MINI WORKSHOP: REORGANIZE YOUR SPACE

12:00-1:00pm DEBRIEF MINI WORKSHOP

1:00pm – 2:30pm LUNCH LUNCH (Venue: Ristorante da Bertino, via Lame 55, Bologna)

## 2:30pm-3:00pm

REFRESHING MIND-SET AND ORGANISATIONAL MANAGEMENT STRATEGIES Madeleine Probst (Watershed, United Kingdom) - "Making time for slow work" Linda Sjögren (Hagabion, Sweden) "Run by volunteers" Hajna Toth (Budapest Film, Hungary) - "Post-pandemic activities & challenges" 3:00pm-3:45pm MINI WORKSHOP SUSTAINABILITY AND INCLUSION AT THEIR HEART

3:45-4:30pm DEBRIEF OF MINI WORKSHOP

4:30-5:00pm WRAP UP OF THE DAY

5.00-6.30pm

**GET TOGETHER & DRINKS** 

#### WEDNESDAY 28 JUNE 2023 – DAY 5 – RETURN STRATEGY

#### 9:30am

Meeting in the entrance hall of the Zanhotel Europa & Palace Hotel (walk together to Sala Cervi)

#### LAB DEBRIEF & RETURN STRATEGY

10:00-10:30am - Reflection on key learnings / challenges

#### 10:30am-11:30pm

**GROUP DISCUSSIONS**: Actions you plan to take back to your venue; identify obstacles and potential solutions. How might the Europa Cinemas network help you develop your ambitions? Share key learning & obstacles with the rest of the group.

# 11:30am–12:30pm SHARING RETURN STRATEGY

12:30–2:30pm – CLOSING LUNCH Venue: Da Bertino, via Lame 55, Bologna